

The Investors Guide

Each year, Tokyo Electron Device (hereinafter, TED) publishes an Investors Guide, which is a compact compilation of information that stakeholders such as shareholders and investors need to better understand our business.

This year's Guide looks back at the fiscal year ended March 31, 2025, and it provides an outlook for the fiscal year ending March 31, 2026, as well as giving an overview of the medium-term management plan VISION 2030, our policies, our growth strategies in each business segment, our sustainability initiatives, and the status of corporate governance.

(Note) In the event of a discrepancy between the information in this publication and the Japanese original, the Japanese original shall take precedence.

Key Points of the Investors Guide 2025

1.

Launch of the medium-term management plan VISION 2030

▼

P.03 Message from the President and CEO

2.

Heads of each business unit discuss their outlook on the respective challenges they face

▼

P.07 Segment Information

3.

Messages from outside directors on strengthening governance

▼

P.15 Toward Stronger Corporate Governance

Our IR Communications

In order to increase our corporate value, we need to engage in constructive dialogue with our shareholders and investors, and we and our shareholders and investors need to better understand what each other are thinking. We seek to enhance dialogue by participating in financial results briefings for analysts and institutional investors and briefings for individual investors. In the fiscal year ended March 31, 2025, we held two briefings for individual investors, we participated in an IR event for individual investors, and we appeared on an IR program.

Analysts and institutional investors	One-on-one meetings	89
	Briefings	2
Shareholders and individual investors	IR event	1
	IR program	1



Nikko Investor Relations Co., Ltd.
AAA Website in the All Markets Ranking of the 2024 Ranking of All Japanese Listed Companies' Websites



BroadBand Security, Inc.
2024 Gomez IR Site Ranking Companies with Excellent IR Sites: Silver Award

Our IR Site

For more information, please visit our IR site.

<https://www.teldevice.co.jp/eng/ir/>

Tokyo Electron Device IR Search



Our History and Business

Electronic Components (EC) Business ▶ P.09

- Semiconductor products
- Circuit boards and electronic components
- Software and services

Private Brand (PB) Business ▶ P.11

- Design and manufacturing services
- Private brand products
- Image processing software

Computer Networks (CN) Business ▶ P.07

- Network products
- Storage products
- Security software
- Maintenance and monitoring services

Timeline:

- 1965** Tokyo Electron Ltd. begins selling electronic components made by companies such as Fairchild
- 1990** Tokyo Electron Device Ltd. begins selling electronic components (now the EC Business)
- 1998** Tokyo Electron's entire Electronic Components Business is transferred to Tokyo Electron Device Ltd.
- 2003** Listed on the Second Section of the Tokyo Stock Exchange
- 2004** Private brand products and design services branded as "inrevium" (now the PB Business)
- 2006** Tokyo Electron Device Ltd. takes over Tokyo Electron's Computer Network Business (now the CN business)
- 2010** Listed on the First Section of the Tokyo Stock Exchange
- 2014** Sale of shares by Tokyo Electron
- 2017** AVAL NAGASAKI CORPORATION (now TOKYO ELECTRON DEVICE NAGASAKI LTD. "TED Nagasaki") becomes a consolidated subsidiary
- 2018** FAST CORPORATION becomes a consolidated subsidiary
- 2022** Moved to the Prime Market of the Tokyo Stock Exchange
- 2023** Acquired the wafer inspection business of Nippon Electro-Sensory Devices Corp.
- 2025** Conducted absorption-type merger of FAST CORPORATION

Please refer to our IR page for the strengths and business models of each business.
<https://www.teldevice.co.jp/eng/ir/business.html>

At a Glance

TED at a Glance



TSE Prime Market Wholesale

Securities code: 2760



Net sales
¥216.3 billion
(Fiscal year ended March 31, 2025)



Earnings per share (EPS)
¥295.72
(Fiscal year ended March 31, 2025)



Return on equity* (ROE)
20.1%
(Fiscal year ended March 31, 2025)
*Shareholders' equity



Number of employees
1,383
(approximately 40%* of whom are engineers)
*Including management positions, etc.



Number of customers
Over 2,000 Companies