The Investors Guide

Each year, Tokyo Electron Device (hereinafter, TED) publishes an Investors Guide, which is a compact compilation of information that stakeholders such as shareholders and investors need to better understand our business.

This year's Guide looks back at the fiscal year ended March 31, 2025, and it provides an outlook for the fiscal year ending March 31, 2026, as well as giving an overview of the medium-term management plan VISION 2030, our policies, our growth strategies in each business segment, our sustainability initiatives, and the status of corporate governance.

(Note) In the event of a discrepancy between the information in this publication and the Japanese original, the Japanese original shall take precedence.

Key Points of the Investors Guide 2025

Launch of the medium-term management plan **VISION 2030**

> P.03 Message from the President and CEO

Heads of each business unit discuss their outlook on the respective challenges they face

P.07 Segment Information

3.

Messages from outside directors on strengthening governance

> P.15 Toward Stronger Corporate Governance

Our IR Communications

In order to increase our corporate value, we need to engage in constructive dialogue with our shareholders and investors, and we and our shareholders and investors need to better understand what each other are thinking. We seek to enhance dialogue by participating in financial results briefings for analysts and institutional investors and briefings for individual investors. In the fiscal year ended March 31, 2025, we held two briefings for individual investors, we participated in an IR event for individual investors, and we appeared on an IR program.

Analysts and institutional investors	One-on-one meetings	89
Shareholders and individual investors	Briefings	2
	IR event	1
	IR program	1

Nikko Investor Relations Co., Ltd.

AAA Website in the All Markets Ranking of the 2024 Ranking of All Japanese Listed Companies' Websites



BroadBand Security, Inc.

2024 Gomez IR Site Ranking Companies with Excellent IR Sites: Silver Award

Our IR Site

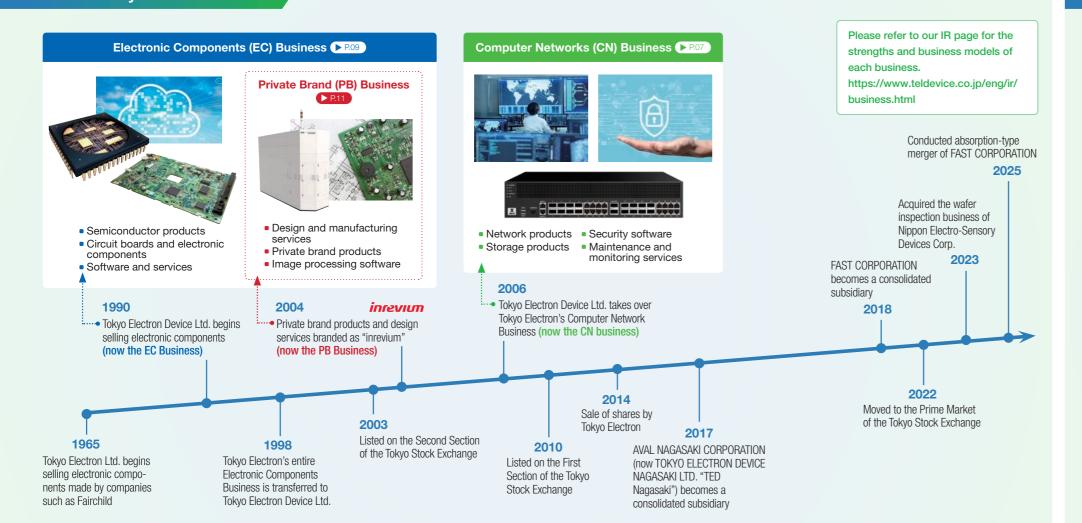
For more information, please visit our IR site.

https://www.teldevice.co.jp/eng/ir/

Tokyo Electron Device IR



Our History and Business



At a Glance

TED at a Glance



Market Wholesale

Securities code: 2760



Net sales 216.3 billion

(Fiscal year ended March 31, 2025)



Earnings per share (EPS) 295.72

(Fiscal vear ended March 31, 2025)



Return on equity* (ROE)

(Fiscal year ended March 31, 2025)

*Shareholders' equity





Number of customers Over **2,000** Companies

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