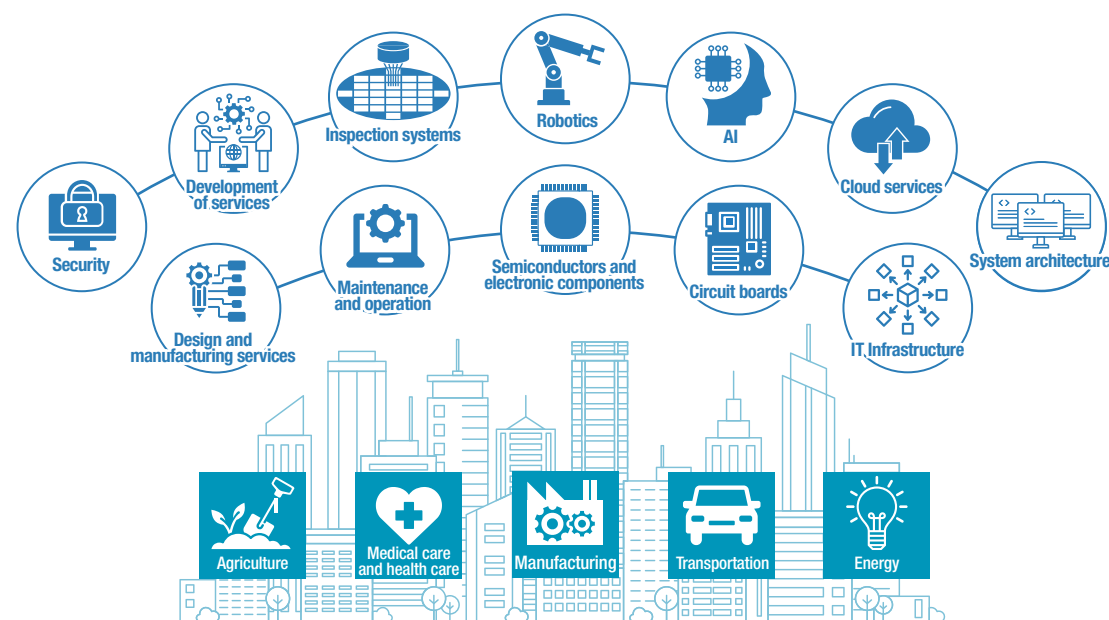


Addressing social issues with our capabilities as a manufacturer and technology trading company

VISION 2030, New Medium-Term Management Plan

MISSION

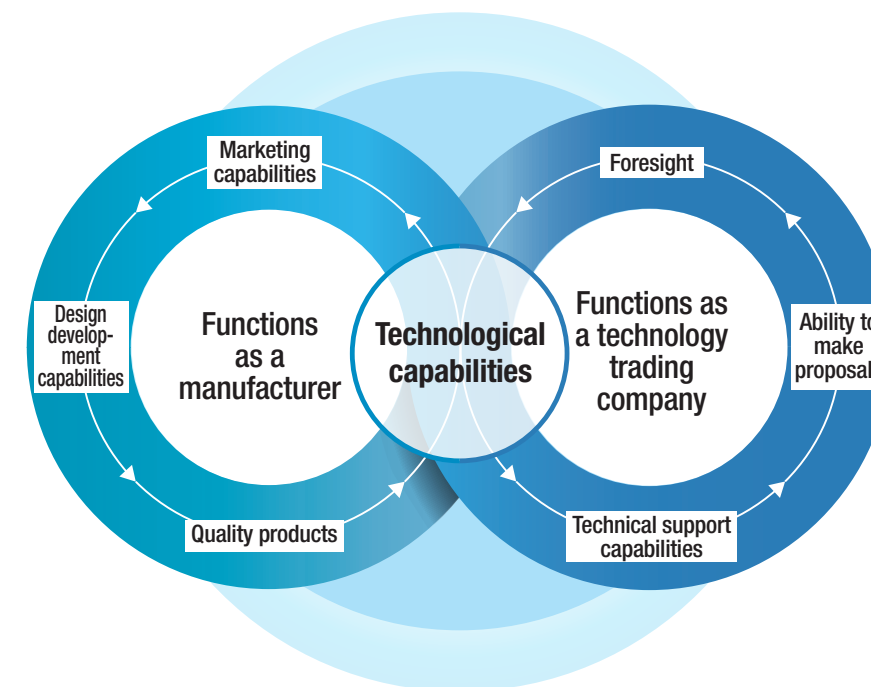
Address social issues through leading-edge technology, primarily semiconductors and IT, and to contribute to the sustainable development of society by offering solutions to those issues that have value beyond expectations



Latent Social Issues

VISION

A company that solves latent social issues with the capabilities of a manufacturer and a technology trading company



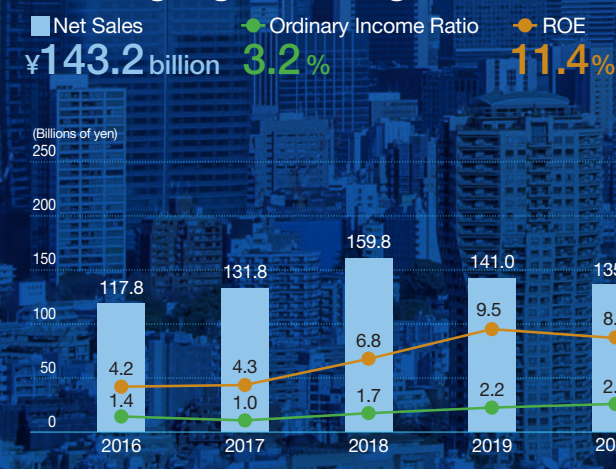
A Review of and the Outlook for the Medium-Term Management Plan

VISION 2020 Technology trading company × Manufacturer functions

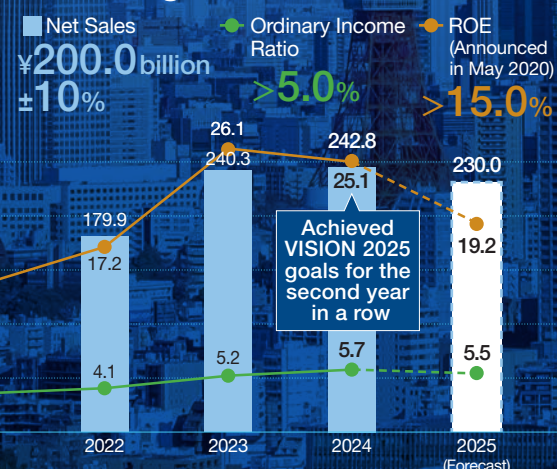
VISION 2025 To become a manufacturer with technology trading company functions

VISION 2030 Solve social issues with the power of being a manufacturer and technology trading company

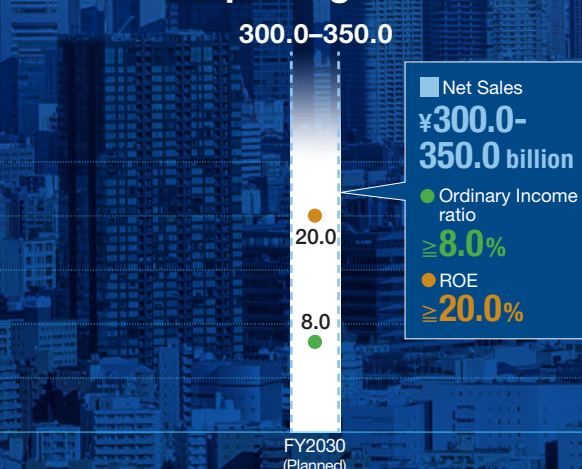
Building a growth engine



Launch growth businesses



Accelerate profit growth



We have been working on VISION 2020 and VISION 2025, which are our medium-term management plans.

VISION 2020 was a six-year plan covering the period from the fiscal year that ended March 31, 2016 to the fiscal year that ended March 31, 2021. We built a growth engine in order to achieve consistent growth in profits through our core businesses, which are the EC Business and the CN Business, and to establish high-value-added businesses that capitalize on the foundation of our existing businesses.

VISION 2025 is a four-year plan that started in the fiscal year that ended March 31, 2022 and ending in the fiscal year ending March 31, 2025. Our Vision is "to become a manufacturer with technology trading company functions," and we are promoting the launch of growth businesses by developing our functions as a technology trading company and by enhancing our functions as a manufacturer.

The new medium-term management plan, VISION 2030, will begin in the fiscal year ending March 31, 2026. Under that plan, we intend to accelerate growth in profits through the results of past efforts and new efforts.