Segment Information



♦ Net Sales and Segment Income (Millions of yen) ■ Net Sales (Left scale) ■ Ordinary Income (Right scale)



(Forecast)

Summary of Business Results for the Fiscal Year that Ended March 31, 2024

• IT investment by companies, including migration to cloud computing and security measures, remained strong

Our status

- Strong sales of security-related products, subscription-based licenses, and services
- Sales of network-related products were also strong
- Profitability improved due to increased sales of maintenance and monitoring services and enhanced measures to avoid foreign exchange risks

Earnings Forecasts and Initiatives for the Fiscal Year Ending March 31, 2025

Assumptions of the business plan

- The IT market remains strong, and especially in security
- New distributor agreements

Earnings forecast

• Net sales: ¥32,650 million (down 1.0% year on year)

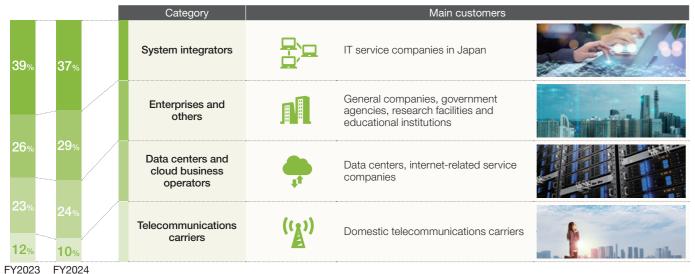
Initiatives

- Starting to handle new products (enhanced marketing at Tokyo Electron Device America, Inc.)
- Expanding recurring-revenue services (in-house services and technical consulting services)

Sales by Product Category

Category	Main suppliers	Function
Network-Related products	Arista Networks F5 Extreme Networks	Internet connection load balancing and switching hubs
Storage-Related products	Pure Storage Dell Technologies	High-speed connection and storage of bulk data
Security-Related products, etc.	Netskope Nutanix SentinelOne	Protection of computer systems, networks and data from attacks, damage and unauthorized access
Maintenance and monitoring services	TED	Device maintenance services and security monitoring services
	Network-Related products Storage-Related products Security-Related products, etc.	Network-Related products Storage-Related products Pure Storage Dell Technologies Security-Related products, etc. Netskope Nutanix SentinelOne Maintenance and

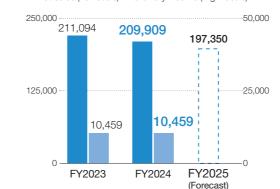
Sales by Field



Segment Information



◆ Net Sales and Segment Income (Millions of yen) ■ Net Sales (Left scale) ■ Ordinary Income (Right scale)



• High levels of inventory in the supply chain as the supply of semiconductors gradually returns to normal

Summary of Business Results for the Fiscal Year that Ended March 31, 2024

Our status

- Sales of automotive semiconductor products were strong due to the expansion of customer commercial rights
- Design and manufacturing services for industrial equipment and medical equipment also performed well
- Sales of products for industrial equipment and computers and peripherals declined due to stagnation in the Chinese market and semiconductor manufacturers' shift to

Earnings Forecasts and Initiatives for the Fiscal Year Ending March 31, 2025

Assumptions of the business plan

- Adjustment will continue, and the business environment for semiconductors and industrial equipment will remain sluggish in the first half of the year but will begin to recover in the second half
- Direct sales by semiconductor manufacturers will have the most impact in the first half of the fiscal year, and new customer commercial rights will contribute in the second half of the fiscal year

Earnings forecast

• Net sales: ¥197,350 million (down 6.0% year on year)

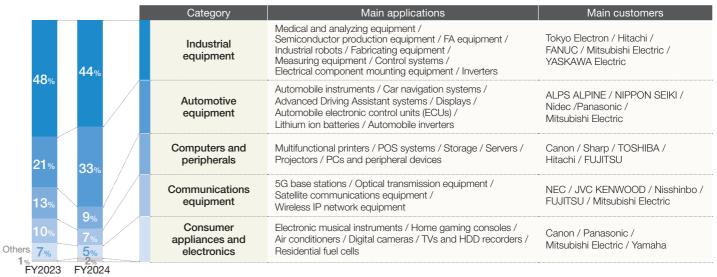
Initiatives

- Expanding the product lineup
- (new customer commercial rights, new supplier contracts)
- Promoting the solution business in collaboration with the PB business (system development services)
- Enhancing cloud Al and edge Al business (services and solutions with Microsoft at the heart)

Sales by Product Category

			Category	Main suppliers	Function
			Analog ICs	Texas Instruments NXP Semiconductors	ICs that perform amplification, oscillation, or other processing of analog signals
35%	31%		Microprocessors	NXP Semiconductors / Intel / Infineon Technologies / Texas Instruments	ICs with arithmetic and control functions that serve as the brains of electronic devices
			Logic ICs	Infineon Technologies / Texas Instruments / NXP Semiconductors / Lattice Semiconductor / MaxLinear	ICs that process digital signals / Special-purpose ICs made for particular applications / Custom ICs
19%	24%	4% / /	Memory ICs	Infineon Technologies / Everspin	Memory ICs
17%	17%		Boards and electronic components, etc.	NXP Semiconductors / Hagiwara Solutions / PFU / ams OSRAM / Western Digital / Intel	Products (circuit boards) equipped with ICs, power supplies, connectors, and other components on printed-wiring assemblies
4%	6%		Software and services	Microsoft / Trellix	Software embedded in industrial equipment for enterprises / Provision of subscription services
4% 7%	11% 4% 7%		PB	TED / TED Nagasaki / Fast	Design, development, and mass production of circuit boards according to customer specifications / Devices for the manufacturing industry
FY2023	FY2024	4			

Sales by Application



^{*} Main suppliers and customers are referred to by commonly used abbreviations or their group names, rather than their full official corporate names

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Segment Information



Net Sales (Millions of yen) Net Sales 18,000 16,150 14 498 14,251 9,000

FY2024

FY2025

(Forecast)

Summary of Business Results for the Fiscal Year that Ended March 31, 2024

- TED contributed to sales of wafer inspection systems, and contracted design and mass production of medical equipment services also performed well
- TED Nagasaki: Sales of products for power generation and industrial equipment were strong, but the business of manufacturing substrates for semiconductor manufacturing equipment was sluggish
- Fast's inspection system sales were sluggish

Earnings Forecasts and Initiatives for the Fiscal Year Ending March 31, 2025

• Net sales: ¥16,150 million (up 13.3% year on year)

Initiatives

- Enhancing the wafer inspection system business (full-fledged delivery of equipment, sharing technology, and promoting sales to wafer manufacturers in Japan and overseas)
- Enhancing the production line at TED Nagasaki (increasing production capacity through capital investment)
- Vision automation system enhancements (functional enhancements)

Private Brand Products

FY2023

TED

TED develops and supplies manufacturing systems that integrate its proprietary technologies, including image processing, data science and robotics, to realize automation and labor saving in inspection and other processes.



RAYSENS

System

TriMath

Fast

Fast is a manufacturer boasting image processing technologies, providing image processing software, machine vision technologies, and Al platforms for the visual inspection of non-uniform products for factory automation in the manufacturing sector.



Robot Vision System

FV-AID / FV-PDL

Robot Vision System

TED Nagasaki

TED Nagasaki boasts circuit board production lines capable of high-quality, small-lot, high-variety manufacturing and carries out mass production as part of contracted design and production services. TED Nagasaki also offers such private brand products as smart power supply systems, data center security systems and environmental monitoring products.





RMS Series

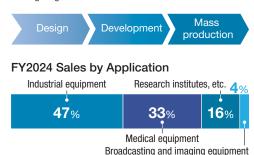
Rack Monitoring System

Distributed energy systems

50 kW interconnection inverters SPM series

Design and Manufacturing Services

Under the inrevium brand, we offer one-stop contracted design and manufacturing services, from specification development to the design, prototyping, evaluation, production trials and mass production of customer circuit boards. Through coordination with the Electronic Components Business, we are reinforcing the development of high value-added products that use cutting-edge semiconductors.



Close-up Enhancing the wafer inspection system business

In October 2023, we took over the wafer inspection system business of Nippon Electro-Sensory Devices Corp., and we started manufacturing, selling, and maintaining silicon wafer inspection system. The inspection systems and inspected items differ from those of the compound semiconductor wafer inspection system that we have been working on, so we expect a synergistic effect in terms of technology and our customer base.

In the fiscal year ending March 31, 2025, we will begin full-fledged delivery of silicon wafer inspection systems, commercially produce and expand foreign sales of compound semiconductor wafer inspection system for SiC, and create a field support system. We will also promote R&D to develop next-generation products.





Maximizing synergy and accelerating technological development and expansion overseas