

Shares of the Company and Major Shareholders

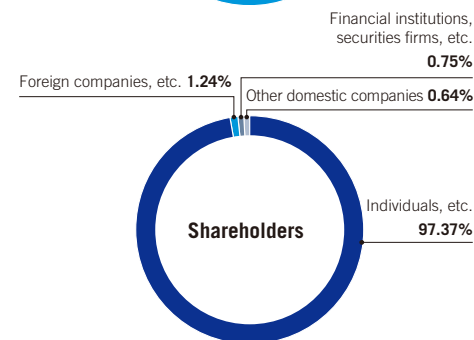
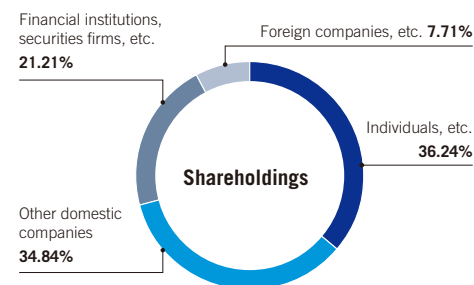
Shares of the Company

Securities code	2760
Number of authorized shares	25,600,000
Number of issued shares	10,445,500
Number of shareholders	7,757
Trading unit (Shares)	100

Major Shareholders

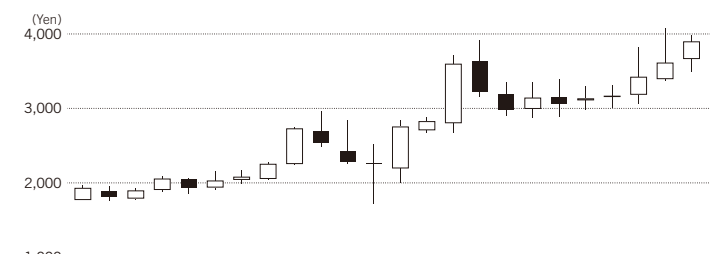
Shareholder	Number of shares held	Shareholding ratio (%)
Tokyo Electron Limited	3,532,700	33.82
The Master Trust Bank of Japan, Ltd. (Trust Account)	645,000	6.18
Tokyo Electron Device Employee Shareholder Association	505,309	4.84
Custody Bank of Japan, Ltd. (Trust Account)	427,100	4.09
The Nomura Trust and Banking Co., Ltd. (Tokyo Electron Device Employee Shareholder Trust Account)	214,900	2.06

Distribution of Shares, Stock Price and Trading Volume

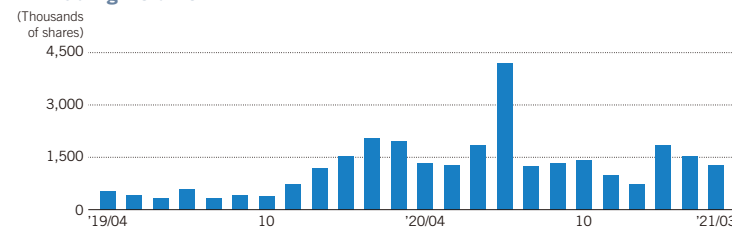


* "Individuals, etc." includes 316 treasury shares.

Stock Price



Trading Volume



Individual Investor IR Activities

In fiscal 2021, we held three online Company briefings for individual investors. We will continue to enhance our IR webpage as we strive to ensure the timely provision of information.



Tokyo Electron Device IR

Search



Note on forward-looking statements

This Investors Guide was prepared on July 1, 2021. Forward looking statements, including business strategies and business forecasts, were made by the Company's management, based on information available at that time, and may be revised due to changes in the business environment. Therefore, please be advised that the Company cannot guarantee the accuracy or the reliability of the statements. For the latest information, please refer to our information releases or our website. Note also that product and service names remain the trademarks of their respective owners.

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INVESTORS GUIDE 2021

To Our Shareholders and Investors

TOKYO ELECTRON DEVICE

Tokyo Electron Device— Pioneering a New Era with DX

Computer Networks Business



Network products
Storage products
Security software
Maintenance and monitoring services

Features

- Innovative and highly specialized Silicon Valley IT and security products
- Product maintenance and security monitoring services
- Focus on AI products and services

Electronic Components Business



Semiconductor products
Circuit boards and
electronic components
Software and services

Features

- Products of more than 40 leading overseas manufacturers
- Technical support from professional engineers
- Development of systems that utilize semiconductors
- Subscription businesses via cloud service provision

Private Brand Business

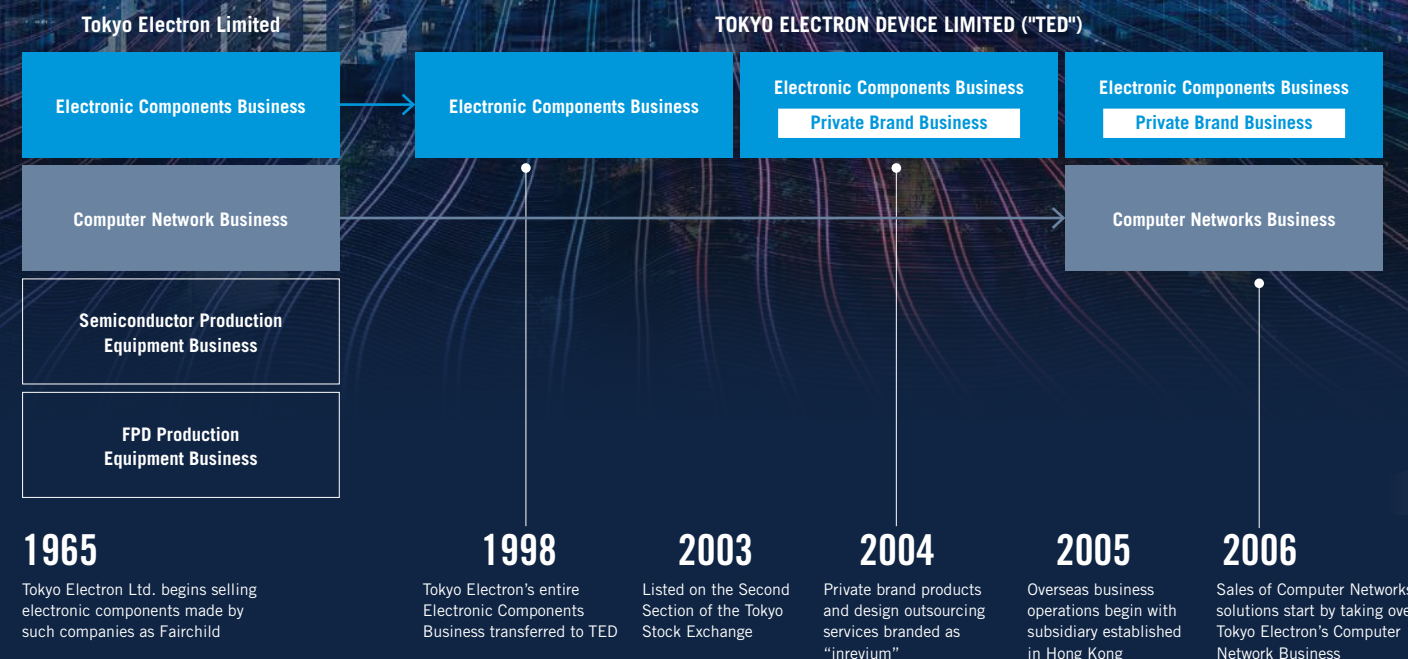


Design and
manufacturing service
Private brand products
Image processing software

Features

- Technological coordination between TED, Fast and TED Nagasaki
- One-stop service for circuit board design, development and mass production according to customer specifications
- Development of systems that utilize image processing technology
- Private brand products leveraging proprietary technologies

Our History—From Founding to Today



FY2009 Net sales
¥94,701
million

FY2014 Net sales
¥101,801
million

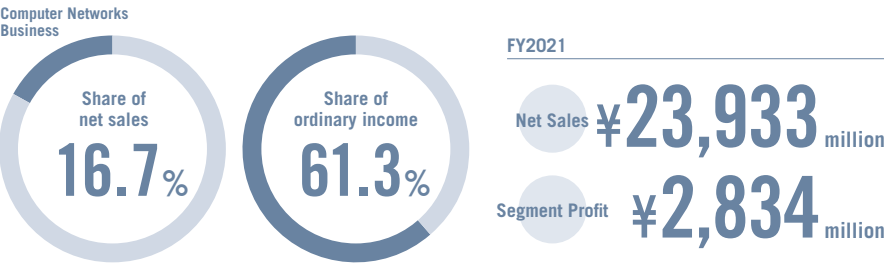
FY2021 Net sales*
¥143,268
million

Electronic Components Business **EC**

Computer Networks Business **CN**

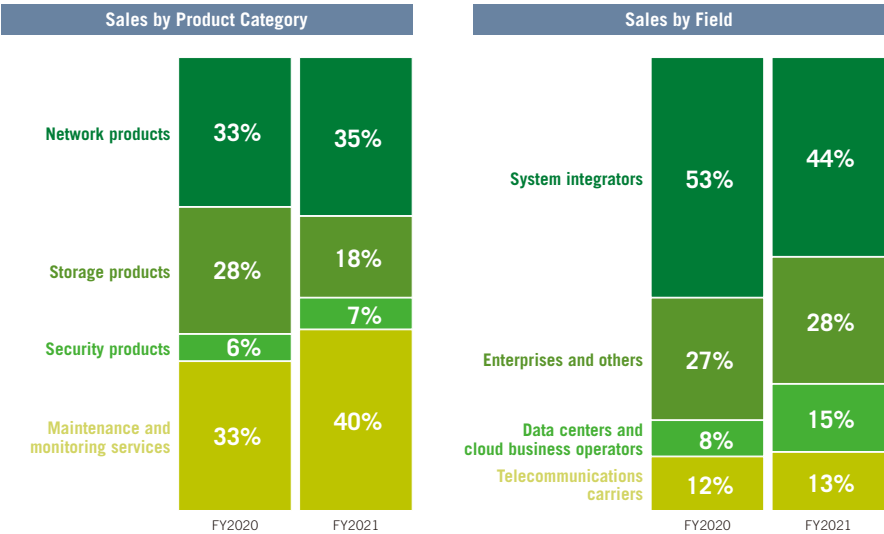
* Net sales, profit and indicators in this Investors Guide are all presented on a consolidated basis.

Computer Networks Business



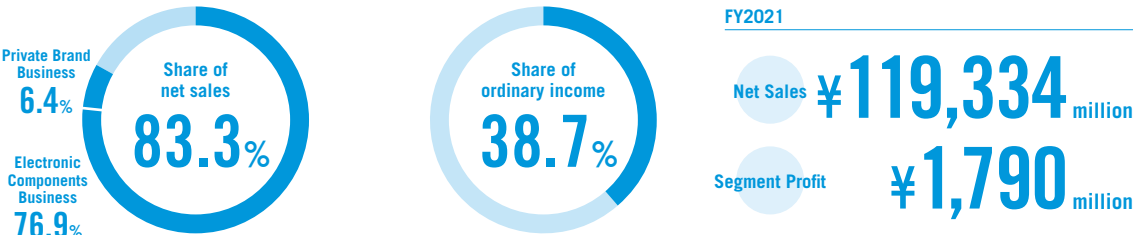
Business Overview

Reflecting the growing use of remote work due to the COVID-19 pandemic, demand for storage and security products increased. However, in March 2020, the Company's distributor agreement with one of its major business partners was cancelled. As a result, segment net sales to external customers in fiscal 2021 came to ¥23,933 million, down 5.2% year on year. Nevertheless, performance in operation and maintenance services associated with network and storage products was strong, and segment profit (ordinary income) came to ¥2,834 million, up 4.9%.



Category	Main suppliers	Function	Category	Main customers
Network products	F5 Networks Arista Networks Extreme Networks	Internet connection load balancing and switching hubs	System integrators	IT service companies in Japan
Storage products	Pure Storage Dell Technologies	High-speed connection and storage of bulk data	Enterprises and others	General companies, government agencies, research facilities and educational institutions
Security products	Nutanix Netskope	Protection of computer systems, networks and data from attacks, damage and unauthorized access	Data centers and cloud business operators	Data centers, internet-related service companies
Maintenance and monitoring services	TED	Device maintenance services and security monitoring services	Telecommunications carriers	Domestic telecommunications carriers

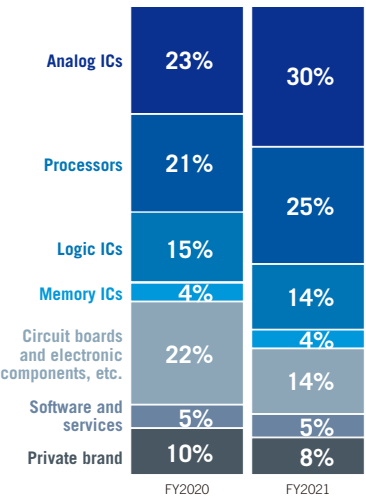
Electronic Components Business



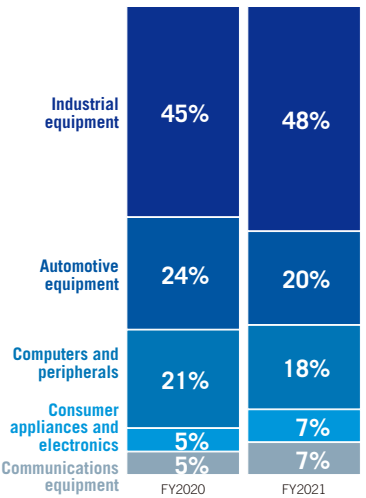
Business Overview

While the outlook remains unclear due to such factors as the COVID-19 pandemic and U.S.-China trade friction, growing data transmission volumes and the recovery of the automotive industry are driving global expansion in demand for semiconductor products, which has led to a supply shortage. Under these circumstances, the Group's product sales have been strong, and the expansion of customer commercial rights has progressed approximately as planned. As a result, segment net sales in fiscal 2021 came to ¥119,334 million, up 8.4% year on year. Due to the COVID-19 pandemic, operating costs decreased, and segment profit (ordinary income) came to ¥1,790 million, up 105.5%.

Sales by Product Category



Sales Component Ratio by Application



Category	Main suppliers	Function
Analog ICs	Texas Instruments	ICs that perform amplification, oscillation or other processing of analog signals
Micro processors	NXP Semiconductors Intel Texas Instruments	ICs with arithmetic and control functions that serve as the brains of electronic devices
Logic ICs	Texas Instruments Excelitas Pixelworks Lattice Semiconductor	ICs that process digital signals / Special-purpose ICs made for particular applications / Custom ICs
Memory ICs	Infineon Technologies	Memory ICs
Circuit boards and electronic components, etc.	Western Digital NXP Semiconductors Intel Cosel Hagiwara Solutions	Products (circuit boards) equipped with ICs, power supplies, connectors and other components on printed-wiring assemblies
Software and services	Microsoft McAfee	Software embedded in industrial equipment for enterprises / Provision of subscription services
Private brand	TED TED Nagasaki Fast	Design, development and mass production of circuit boards according to customer specifications / Devices for manufacturing industries

Category	Main applications	Main customers
Industrial equipment	Medical equipment / Broadcasting equipment / Surveillance cameras / FA equipment / Measuring equipment / Industrial robots / Machine tools / Semiconductor production equipment / Inverters	Tokyo Electron Hitachi FANUC Mitsubishi Electric
Automotive equipment	Car navigation systems / Car audio equipment / Auto body-related products	Alps Alpine Nippon Seiki Hitachi Mitsubishi Electric
Computers and peripherals	Multifunctional printers / Projectors / Office equipment / Storage / PCs and peripheral devices / POS terminals	Epson Sharp TOSHIBA Hitachi Fujifilm
Consumer appliances and electronics	Digital cameras / Digital video cameras / TVs / DVD / AV equipment / Home gaming consoles / Remote controls / Major home appliance	Nintendo Yamaha
Communications equipment	Routers / Transmission equipment / Base stations	NEC FUJITSU Mitsubishi Electric

Private Brand Business

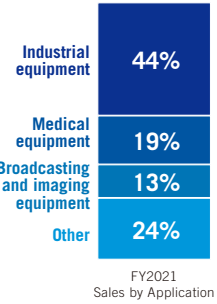


Business Overview

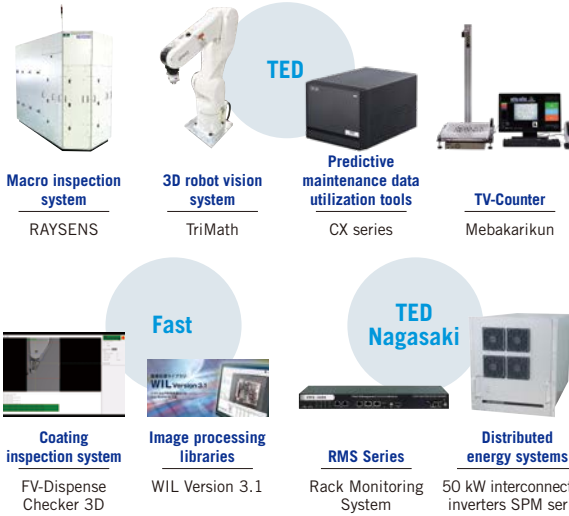
The Private Brand Business is, for the sake of segment grouping, included in the Electronic Components Business. It comprises contracted design and manufacturing services, private brand products and the consolidated subsidiaries FAST CORPORATION ("Fast") and TOKYO ELECTRON DEVICE NAGASAKI LTD. ("TED Nagasaki"). Although sales in TED Nagasaki's semiconductor production equipment business were firm, sales of TED's design and manufacturing services for industrial equipment and of Fast's products, other than inspection systems, were lackluster due to the COVID-19 pandemic. As a result, fiscal 2021 net sales came to ¥9,205 million.

Design and Manufacturing Services

Under the inrevium brand, we offer one-stop contracted design and manufacturing services, from specification development to the design, prototyping, evaluation, production trials and mass production of customer circuit boards. Through coordination with the Electronic Components Business, in addition to the sale of individual semiconductor components, we provide a range of high value-added products, including modules, substrates and embedded systems.



Private Brand Products



President & Representative Director

A. Tohura

Career Summary

April 1986	Joined Tokyo Electron Limited
April 2005	Vice President of TED
June 2007	Corporate Director of the Company
June 2011	Managing Director, TOKYO ELECTRON DEVICE HONG KONG LTD. (now TOKYO ELECTRON DEVICE ASIA PACIFIC LTD.)
September 2013	CEO, inrevium AMERICA, INC. (now TOKYO ELECTRON DEVICE AMERICA, INC.)
January 2015	President & Representative Director of the Company (present)

Aiming for Further Growth and Greater Social Contribution— Our New Medium-Term Management Plan, VISION 2025

Fiscal 2022, the year ending March 31, 2022, is the first year of our new medium-term management plan, VISION 2025. This new four-year management plan continues the momentum of VISION 2020 and is aimed at further increasing enterprise value and contributing to society through our businesses.

Building on the achievements of the six-year VISION 2020, we are working toward the new targets of VISION 2025. We look forward to your continued support as we move forward.

Review of
VISION 2020

Results of VISION 2020

Our medium-term management plan VISION 2020 began in fiscal 2016 and concluded in fiscal 2021. I would like to describe the initiatives undertaken during this six-year period and review the results.

VISION 2020 was based on the principles of growth, stability and value creation and targeted ¥200 billion in net sales, an ordinary income ratio of 3.5% or higher, and ROE of 15% or more in fiscal 2021, its final year. The plan aimed for stable earnings growth in the Computer Networks and Electronics Components businesses, which it positioned as core businesses. At the same time, in the Private Brand Business, the plan sought to establish a business structure to reinforce the development, manufacture and sale of competitive, unique products that leverage the Group's expertise.

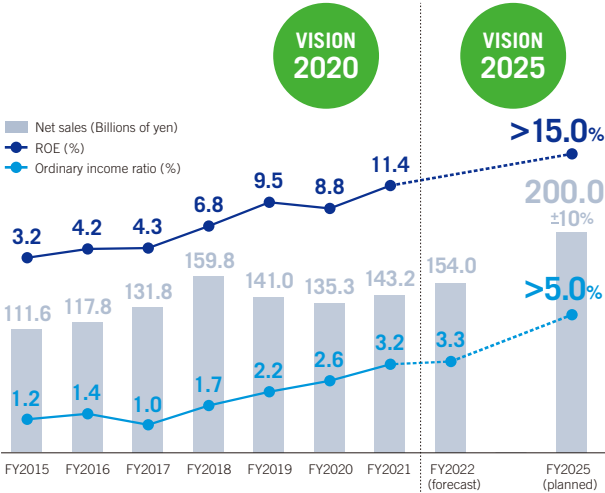
In the Computer Networks Business, we worked to build a stock business model incorporating mainly service businesses, while in the Electronic Components Business, we sought to expand trading rights based on the reinforcement of technical support capabilities. In the Private Brand Business, we made AVAL NAGASAKI CORPORATION (now TED Nagasaki) and FAST CORPORATION consolidated subsidiaries, expanding our business domains and working to reinforce our business infrastructure with the aim of generating synergies with existing businesses to power growth.

As a result of these efforts, in fiscal 2021, net sales totaled ¥143.2 billion, the ordinary income ratio stood at 3.2%, and ROE came to 11.4%. These results fell short of our targets, reflecting an

overly optimistic view of changes in the business environment and planning and forecasting. However, ordinary income, net income attributable to owners of parent, year-end market capitalization and annual dividends reached their highest levels since Tokyo Electron Device was listed. As such, I believe we achieved a certain amount of success in terms of several of our main management indicators.

We will make full use of the experience and lessons learned from these six years as we push forward even harder toward the achievement of the new four-year plan, VISION 2025.

Medium-Term Management Plans:
Results and Plans



VISION 2025

New Medium-Term Management Plan

VISION 2025 is a new medium-term management plan that continues the momentum of VISION 2020. In terms of the business environment, the plan anticipates the arrival of Society 5.0 beginning in 2025. Given this, we have defined our mission under VISION 2025 as “Driving digital transformation” and our vision as “To become a manufacturer with technology trading company functions.”

Digital transformation: The application of digital technologies to create innovative new frameworks, services and businesses.

BUSINESS ENVIRONMENT

The Arrival of Society 5.0

We predict that in 2025, the transition of the world around us will be underway, from Society 4.0, in which sharing information became easier, to Society 5.0, a highly efficient smart society that achieves high levels of optimization through systems. In Society 5.0, cutting-edge technologies, such as IoT and robotics, will be capable of replacing certain human resources, improving efficiency and saving labor. Furthermore, data collection and analysis based on AI and big data technologies will enable the efficient provision of the right goods and services to those who need them, when they need them. In this highly efficient smart society, a wide range of highly optimized systems will become available.



OUR MISSION

DRIVING DIGITAL TRANSFORMATION

Providing products and services that can achieve digital transformation, thus contributing to the sustainable development of a highly efficient smart society

We will provide the products and services needed to realize the digital transformation indispensable to the systems that will become available in Society 5.0. By doing so, we aim to contribute to the sustainable development of a highly efficient smart society while achieving corporate growth.



OUR VISION

To become a manufacturer with technology trading company functions

To more directly drive the digital transformation of society, Tokyo Electron Device is evolving from a technology trading company with design and manufacturing functions into a manufacturer with technology trading company functions. We aim to develop our businesses from the two perspectives of trading company functions and manufacturer functions. For the former, in terms of evolving technology trading company functions, we will expand our businesses from the provision of products to the provision of services, aiming for greater profit growth. For the latter, looking at the kind of manufacturer we want to be, we aim to become a manufacturer of monozukuri-systems, creating new value with manufacturing and system technology able to replace human functions and are focusing efforts in this area.

Evolving technology trading company functions

- Business model that will generate profit from data, service and stock businesses
- Maintain and expand a customer base that contributes to the growth of business as a manufacturer
- Build a base for stable income

The kind of manufacturer we want to be

- Manufacturing system manufacturer
- Original design manufacturer (ODM)
- Design development division based on providing solutions to issues
- Highly efficient smart factories



Financial Model

We will maintain the basic policy of VISION 2020 of pursuing growth through higher revenue and profit, with the rate of profit growth exceeding the rate of revenue growth. Through ongoing growth focused on profitability, we will work toward the achievement of the financial model of VISION 2025, which we have designated as our target.

Fiscal 2025

Net sales	Ordinary income ratio	ROE
¥200.0 billion ±10%	>5%	>15%

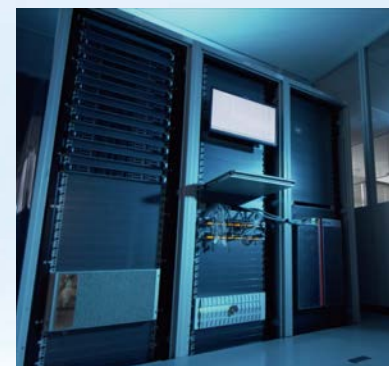
	Percentage of total sales	Ordinary income ratio
Computer Networks Business	20%	>13%
Electronic Components Business	70%	> 2%
Private Brand Business	10%	>10%

Fiscal 2022 is the first year of the new medium-term management plan. We are launching a number of measures to reinforce our business frameworks in order to achieve VISION 2025. Going forward, we will accelerate our initiatives to achieve the plan's targets.


01

Business model that will generate profit from data, service and stock businesses

Launch of TED AI Lab



We have begun operations of TED AI Lab, which provides an environment for AI business demonstration testing. TED AI Lab offers two AI platforms, each with distinct characteristics, to provide demonstration testing services suited to a wide range of customers and applications. Positioning AI as a promising growth field, we are promoting marketing and technological development. In addition, technologies, insights and expertise gleaned from the activities of TED AI Lab will be applied to Tokyo Electron Device's AI businesses.



02

Manufacturing system manufacturer

TED ROBOT CENTER
Opened



In June 2021, we opened the TED ROBOT CENTER (TRC), a facility for the development and demonstration of the TriMath 3D vision robot system. In addition to demonstrations of robots equipped with TriMath and explanations of the technology, the facility provides a comprehensive environment encompassing everything from proposing solutions to front-line issues to post-implementation support and system installation trials. Through TRC, we will cultivate latent demand while further enhancing the capabilities of our vision robot systems.



03

Highly efficient smart factories

**Relocation of
TED Nagasaki's
Head Office and Plant**



In May 2021, TED Nagasaki opened its new head office and plant. The new plant has approximately 60% more floor area than the previous plant and is designed to accommodate increases in production capacity going forward. Aiming to increase production capacity, we plan to reinforce traceability management and the transparency of production processes. In addition to bolstering production capacity, we seek to enhance quality assurance systems to make the new facility a high-efficiency smart plant.



Plan for Fiscal 2022

In fiscal 2022, the COVID-19 pandemic and increasingly unfriendly U.S.-China relations are expected to continue to affect the business environment. Reflecting growing data transmission volumes, IT investment and semiconductor demand are expected to expand. Based on these assumptions, in fiscal 2022, we plan for net sales to increase 7.5% year on year to ¥154.0 billion, with ordinary

income increasing 10.3% to ¥5.1 billion and net income attributable to owners of parent increasing 40.0% to ¥4.4 billion. It should be noted, however, that the application of new accounting standards is expected to negatively affect net sales, and we expect to record extraordinary income arising from the relocation of the TED Nagasaki head office and plant.

Fiscal 2022 Results Forecast

	Fiscal 2021	Fiscal 2022 (Forecast)			Year-on-year change	
	Full year	First half	Second half	Full year	Amount	%
Net sales	143,268	72,000	82,000	154,000	10,731	7.5%
Ordinary income (ordinary income ratio)	4,625 (3.2%)	1,500 (2.1%)	3,600 (4.4%)	5,100 (3.3%)	474	10.3%
Net income (net income ratio)	3,143 (2.2%)	2,000 (2.8%)	2,400 (2.9%)	4,400 (2.9%)	1,256	40.0%

* Net income refers to net income attributable to owners of parent

Computer Networks Business

Net sales

Period	First half	Second half	Total
FY2020	10,930	14,325	25,255
FY2021	10,426	13,507	23,933
FY2022 (forecast)	10,000	14,000	24,000 million yen

Reflecting rising demand for data transmission, the business environment for IT and cloud services is expected to remain favorable, and we will promote sales of mainstay storage and network products. We will also continue to focus on business in highly profitable maintenance and monitoring service businesses. Despite the negative effect of the application of new accounting standards, we plan for net sales on par with the previous fiscal year.

Electronic Components Business

Net sales

Period	First half	Second half	Total
FY2020	54,282	55,856	110,138
FY2021	51,475	67,859	119,334
FY2022 (forecast)	62,000	68,000	130,000

We expect major recovery from the semiconductor supply crunch beginning in the latter half of the fiscal year. We will promote sales primarily of products for the industrial equipment market, which is expected to be particularly solid. In the cloud market, which is seeing rapid growth, we will focus efforts on providing subscription services as new profit drivers.

Private Brand Business

Net sales

Fiscal Year	First half	Second half	Total
FY2020	5,346	5,626	10,972
FY2021	3,904	5,300	9,205
FY2022 (forecast)	4,300	6,200	10,500

We will work to capture demand primarily in the semiconductor production equipment market, which is firm. TED Nagasaki will establish a new business framework in line with its move to a new head office and plant. Fast will reinforce activities to secure orders in the panel inspection business. At the same time, we will focus on technological development aimed at reinforcing our manufacturing functions.

Consolidated Performance Highlights

Financial Highlights (Fiscal years ended March 31)

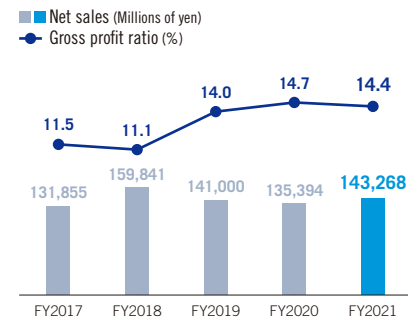
(Millions of yen)

Income	2017	2018	2019	2020	2021
Net sales	¥131,855	¥159,841	¥141,000	¥135,394	¥143,268
Gross profit	15,146	17,680	19,705	19,902	20,601
Gross profit ratio	11.5%	11.1%	14.0%	14.7%	14.4%
Selling, general and administrative expenses	13,481	14,924	16,179	16,091	15,981
Operating income	1,665	2,755	3,525	3,810	4,620
Operating income ratio	1.3%	1.7%	2.5%	2.8%	3.2%
Ordinary income	1,377	2,637	3,077	3,573	4,625
Ordinary income ratio	1.0%	1.7%	2.2%	2.6%	3.2%
Net income before income taxes	1,435	2,485	3,257	3,227	4,589
Net income attributable to owners of parent	972	1,598	2,341	2,288	3,143

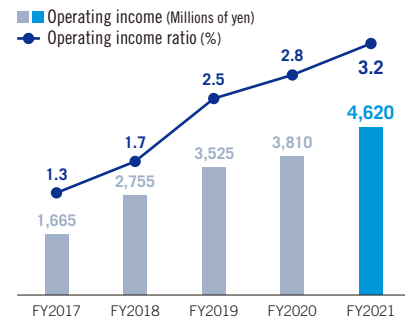
Financial Position	2017	2018	2019	2020	2021
Current assets	¥ 68,768	¥ 80,427	¥ 70,420	¥ 68,668	¥ 82,721
Property, plant and equipment	816	1,241	1,740	1,952	1,820
Total assets	73,708	86,478	78,352	76,539	90,870
Current liabilities	33,193	44,117	32,000	31,054	39,997
Total liabilities	50,780	62,077	51,942	49,398	61,217
Net assets	22,928	24,401	26,410	27,141	29,652

Cash Flows	2017	2018	2019	2020	2021
Cash flows from operating activities	¥(4,685)	¥(7,993)	¥ 12,335	¥ 8,651	¥(3,463)
Cash flows from investing activities	(262)	(896)	(1,708)	(549)	(469)
Cash flows from financing activities	4,739	9,869	(10,504)	(7,479)	5,079
Cash and cash equivalents at end of period	2,433	3,406	3,534	4,218	5,391

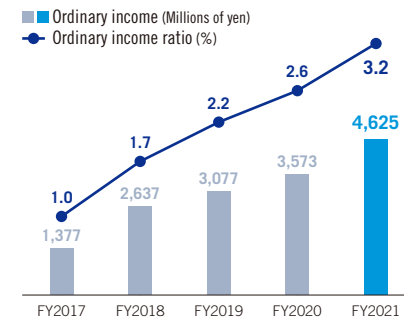
Profitability



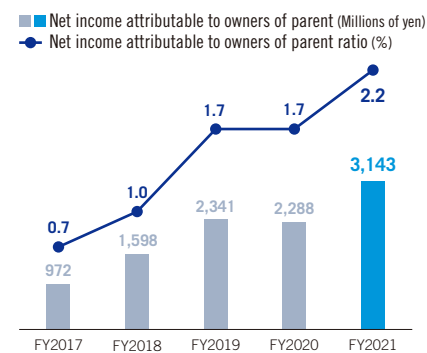
* Gross margin = Gross profit / Net sales



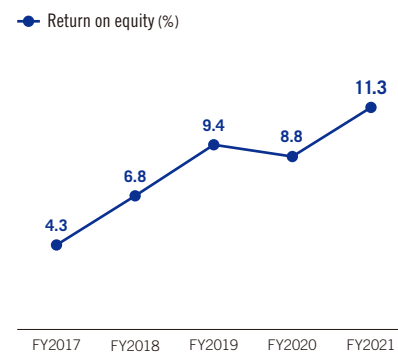
* Operating margin = Operating income / Net sales



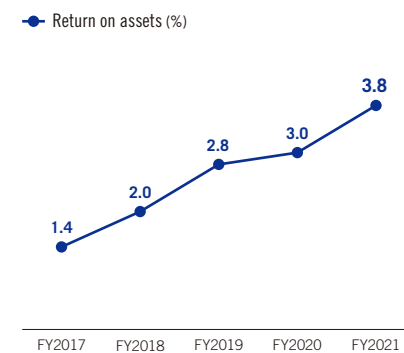
* Ordinary income ratio = Ordinary income / Net sales



* Net income attributable to owners of parent margin = Net income attributable to owners of parent / Net sales

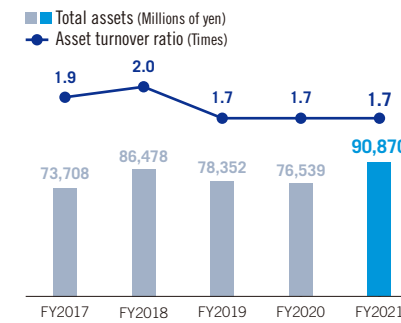


* Return on equity (ROE) = Net income attributable to owners of parent / Average net worth at the beginning and end of the term

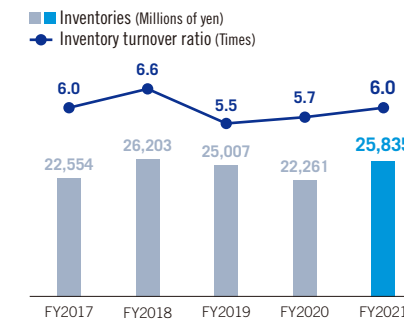


* Return on assets (ROA) = Net income attributable to owners of parent / Average total assets at the beginning and end of the term

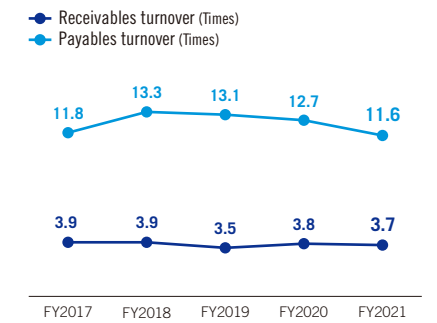
Efficiency



* Asset turnover ratio = Net sales / Average total assets at the beginning and end of the term

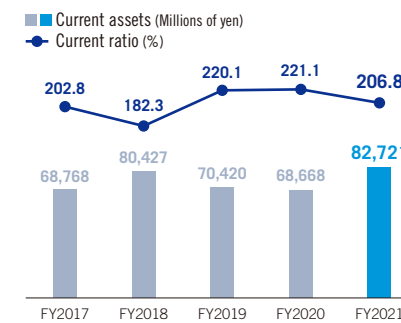


* Inventory turnover ratio = Net sales / Average inventories at the beginning and end of the term

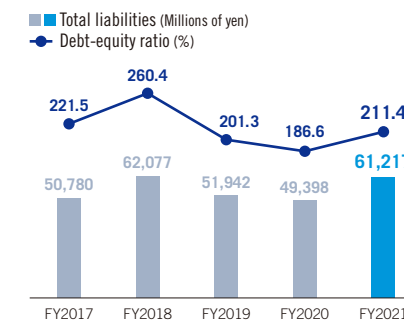


* Receivables turnover = Net sales / Average notes and accounts receivable at the beginning and end of the term
* Payables turnover = Cost of sales / Average accounts payable at the beginning and end of the term

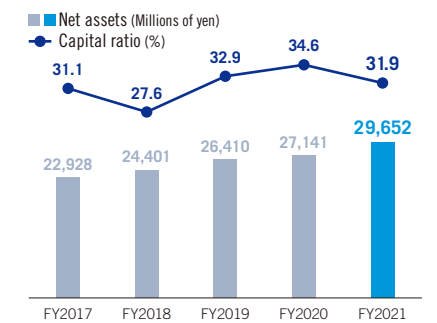
Soundness



* Current ratio = Current assets / Current liabilities

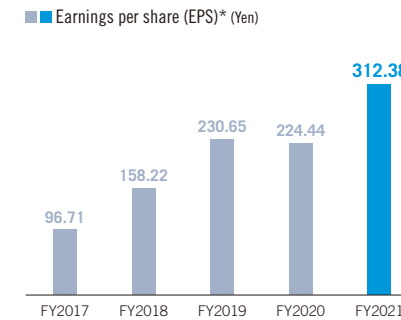


* Debt-equity ratio = Liabilities / Equity

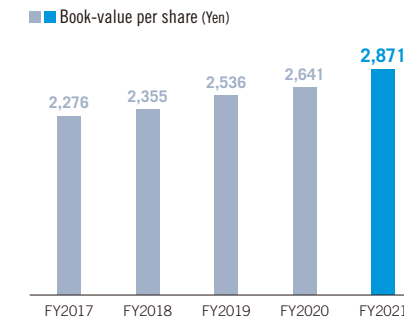


* Capital ratio = Net assets / Total assets

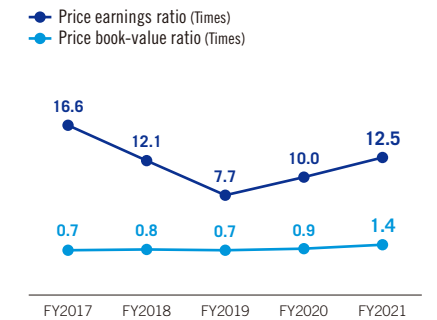
Per Share Data and Others



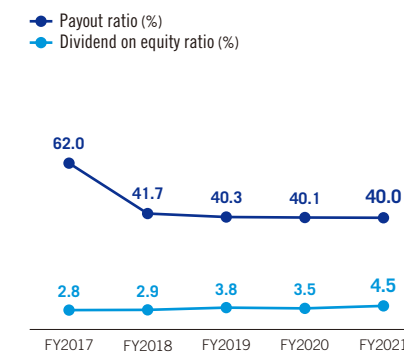
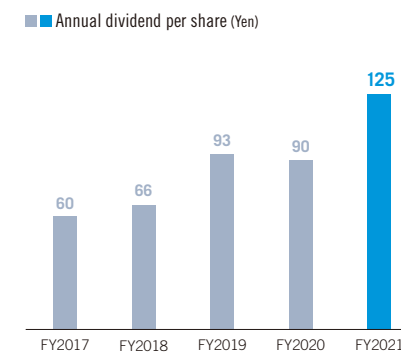
* Earnings per share (EPS) = Net income attributable to owners of parent / Average number of shares issued in the term



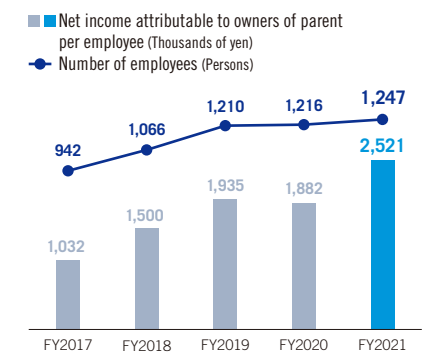
* Book-value per share = Net assets at the end of the term / Number of shares issued at the end of the term



* Price earnings ratio (PER) = Share price at the end of the term / Net income per share
* Price book-value ratio (PBR) = Share price at the end of the term / Net assets per share



* Payout ratio = Paid interim dividend and year-end dividend / Net income
* Dividend on equity ratio = Total dividend / Average of net assets at the beginning

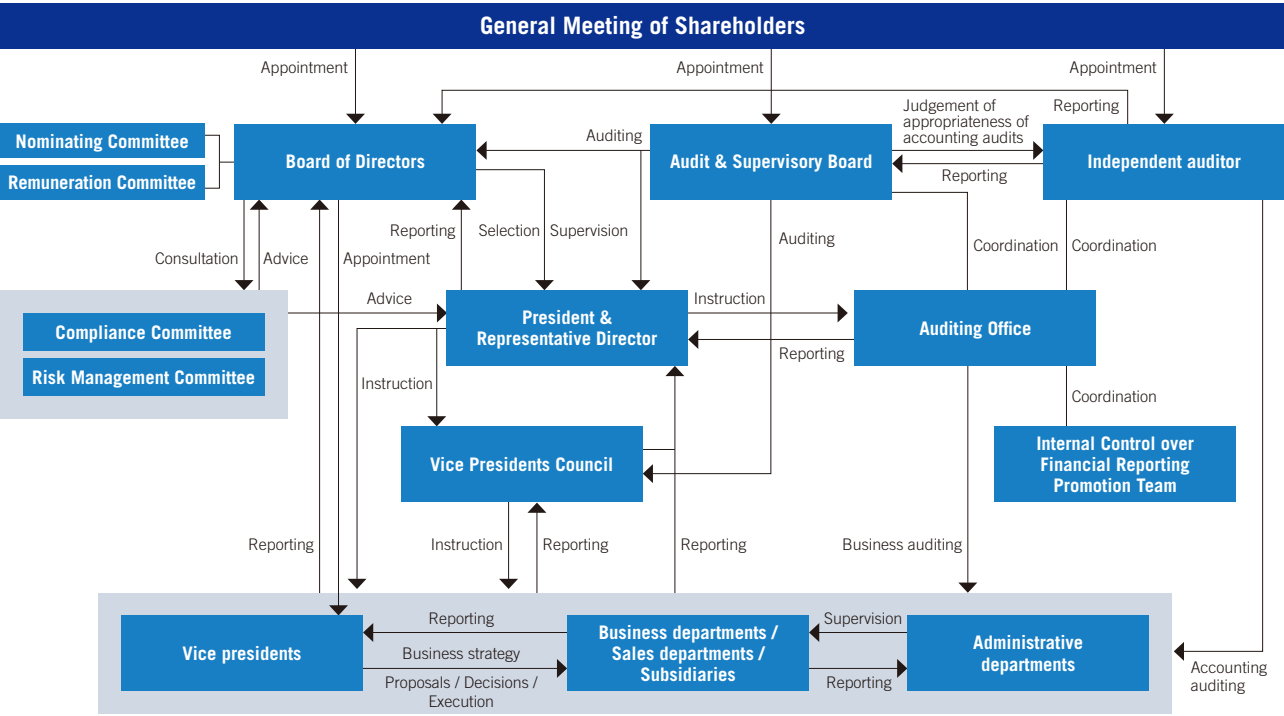


* Net income attributable to owners of parent per employee = Net income attributable to owners of parent / Number of employees at the end of the term

Tokyo Electron Device regards increasing enterprise value over the medium and long terms as well as enhancing profitability and capital efficiency as its topmost priorities and responsibilities to its shareholders and all other stakeholders. To this end, the Company maintains a system of internal controls and strives to secure management transparency and soundness, and to reinforce corporate governance on an ongoing basis.

Corporate Governance Structure

Tokyo Electron Device is a company with an Audit & Supervisory Board. To enhance objectivity and transparency in management, including the processes of selecting and determining the remuneration of corporate directors, the Company has adopted certain aspects of the company with committees structure in its basic institutional design, namely, establishing a Nominating Committee and Remuneration Committee. Furthermore, we have adopted an executive vice president system, thereby more clearly dividing oversight and execution and building a framework that can quickly respond to changes in the external environment.



Corporate Governance Structure Overview	
Board of Directors	Based on its fiduciary responsibility to shareholders, the Board of Directors promotes the Company's ongoing growth and the enhancement of its enterprise value over the medium and long terms, seeking to improve profitability and capital efficiency. To this end, it is the Board's role and responsibility to decide corporate strategy and other major policy, provide effective oversight of the duties of the corporate directors and vice presidents from an objective standpoint and maintain an environment that supports appropriate risk taking by executive management.
Audit & Supervisory Board	Based on audit plans decided by the Audit & Supervisory Board, the Audit & Supervisory Board members attend important meetings, review important documents related to business execution, perform audits of business and accounting, and audit the corporate directors' execution of their duties.
Nominating Committee	Established within the Board of Directors, the Nominating Committee makes proposals to the Board of Directors regarding candidates for the positions of President & Representative Director and corporate director.
Remuneration Committee	Established within the Board of Directors, the Remuneration Committee makes proposals to the Board of Directors regarding systems of remuneration for the corporate directors and vice presidents as well as the details of the remuneration for the President & Representative Director.
Compliance Committee	As an advisory body to the Board of Directors, the Compliance Committee monitors and verifies systems for ensuring compliance and information security, and makes proposals to the President as needed, as well as reports to the Board of Directors.
Risk Management Committee	As an advisory body to the Board of Directors, the Risk Management Committee identifies issues of high materiality, monitors the status of measures to respond to Companywide and long-term risks, performs multifaceted and objective verifications, and makes proposals to the President as needed, as well as reports to the Board of Directors.
Vice Presidents Council	Based on basic policy decided by the Board of Directors, the Vice Presidents Council formulates, decides and implements policy and plans for day-to-day general business execution.

Corporate Directors



Atsushi Tokushige
President & Representative Director

Masami Hasegawa
Representative Director
Senior Executive Vice President
General Manager, Global Sales & Operations
General Manager, EC BU

Yukio Saeki
Corporate Director
Senior Executive Vice President
General Manager, Corporate Administration Division
In Charge of Internal Control
In Charge of Compliance

Akihiro Kamikogawa
Corporate Director
Executive Vice President
General Manager, CN BU

Kazuki Shinoda
Corporate Director
Senior Vice President
Corporate Engineering
General Manager, PB BU
In charge of Risk Management



Tetsuo Tsuneishi
Corporate Director
Chairman of the Board, Tokyo Electron Limited

Koichi Kawana
Outside Director
(Independent Director)
Outside Director, BANDAI NAMCO Holdings Inc.
Outside Director, COMSYS Holdings Corporation
Outside Director, RENOVA Inc.

Hiromi Onitsuka-Baur
Outside Director
(Independent Director)
Audit & Supervisory Board Member, eBOOK Initiative Japan Co., Ltd.
Auditor, Yahoo Japan Corporation
Outside Director, JVCKENWOOD Corporation

Kei Nishida
Outside Director
(Independent Director)

Audit & Supervisory Board Members



Nobuo Kawai
Audit & Supervisory Board Member (full-time)

Katsuyuki Matsui
Audit & Supervisory Board Member (full-time, outside)

Yoshinori Nishimura
Outside Audit & Supervisory Board Member (part-time, outside)

Norika Yuasa
Outside Audit & Supervisory Board Member (part-time, outside)
Partner, Attorney at Law, Miura & Partners
Outside Director, KOSE Corporation (to present)
Outside Director, SAINT-CARE

Vice Presidents

Atsushi Tokushige
Masami Hasegawa
Yukio Saeki
Akihiro Kamikogawa
Toshikazu Mishina
Kazuki Shinoda
Yasuo Hatsumi
Yoshinao Jozen
Tatsushi Yasumura
Kenji Dohi
Tadashi Koyama
Takeshi Yuasa
Takayoshi Miyamoto
Jun Ninomiya

Corporate Profile

Company Name:	TOKYO ELECTRON DEVICE LIMITED
Established:	March 3, 1986
Capital:	¥2,495 million
Employees:	1,247 (consolidated, as of March 31, 2021)
World Headquarters:	Yokohama East Square, 1-4 Kinko-cho, Kanagawa-ku, Yokohama City, Kanagawa 221-0056, Japan
Group Companies:	FAST CORPORATION / TOKYO ELECTRON DEVICE NAGASAKI LTD. TOKYO ELECTRON DEVICE ASIA PACIFIC LIMITED / TOKYO ELECTRON DEVICE (SHANGHAI) LIMITED TOKYO ELECTRON DEVICE SINGAPORE PTE. LTD. / TOKYO ELECTRON DEVICE (THAILAND) LTD. TOKYO ELECTRON DEVICE AMERICA, INC.
Affiliated Companies:	Fidus Systems Inc.
Domestic Locations:	Sendai, Iwaki, Mito, Tsukuba, Omiya, Tachikawa, Shinjuku, Yokohama, Matsumoto, Mishima, Hamamatsu, Nagoya, Kyoto, Osaka, Fukuoka
Overseas Locations:	Hong Kong, Shenzhen, Seoul, Shanghai, Dalian, Singapore, Bangkok, Silicon Valley